

Onshore. Offshore. One coordinated approach

Creating simple solutions for complex problems





One coordinated approach

Grant Thornton's global offshore business operates across the main offshore financial centres, working together on some of the highest profile complex recovery cases of recent times including Saad Investment Company Limited, Stanford International Bank, Madoff Securities International Limited and the deceased estate of Boris Berezovsky.



Global footprint 750+ offices in 143 countries



No.1 market leader Awarded Asset Recovery Experts and Thought Leaders by Who's



Range of funding solutions Including our own fund and risk sharing (uplifts, percentages and



Strategic advice

Who Legal

CFAs)

To a range of organisations including Financial Services institutions on matters such as NPL workouts







65+ jurisdictions Where we have successfully recovered assets



£3 billion of asset recovery Globally in previous eight years

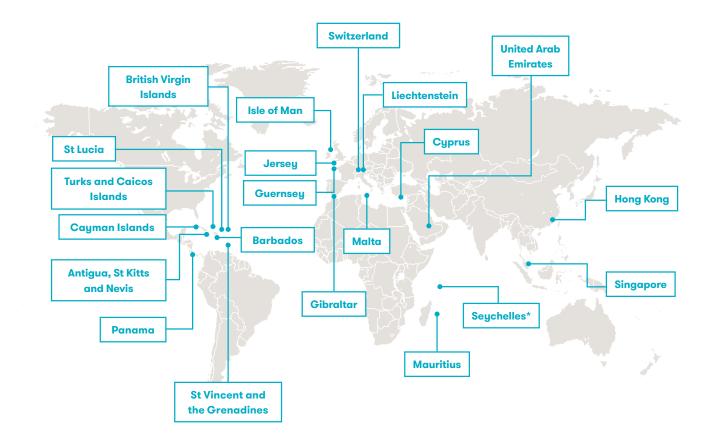


Full service offering In-house capabilities including Corporate Intelligence, Digital Forensics, Directorship appointments etc



Acquisitions Non-performing loans and proprietary positions

One coordinated offshore business



One coordinated offshore business

Antigua, St Kitts & Nevis	Hong Kong	Seychelles*
Barbados	Isle of Man	Singapore
British Virgin Islands	Jersey	St Lucia
Cayman Islands	Liechtenstein	St Vincent & The Grenadines
Cyprus	Malta	Switzerland
Gibraltar	Mauritius	Turks and Caicos Islands
Guernsey	Panama	United Arab Emirates

Grant Thornton International



56,000+ people



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140+ countries



Largest insolvency and asset footprint of all leading advisory firms across offshore jurisdictions**

*serviced from Mauritius **accurate findings at time of research conducted

Our solutions

01 Insolvency	 Pre-appointment advice Domestic appointments International and cross-border appointments Trading appointments Solvent liquidations
02 Restructuring	 Operational restructuring Financial restructuring Accelerated M&A Debt advisory Crisis stabilisation and turn-around Chief restructuring officer appointments
03 Forensics	 Intelligence (personal, corporate and asset) Investigations Financial crime Grand corruption Expert witness Digital Forensic/eDiscovery Cyber
04 Asset recovery	 Strategy advice Contentious insolvency Securing and managing assets Court appointed receivers Civil and criminal recovery options Enforcement of judgments/awards
05 Financing	 Ability to align our position to that of victims Able to unlock stagnant cases through funding Acquire NPLs in order to maximise workout return Acquire and manage liquidation under innovative structures Benefit of internal fund to back our experience

Our market leading tools, skills and offering

Accounting, tax and industry experts Contentious estates and family disputes Contentious insolvency Contentious valuations Court appointed receivers Damages/loss assessment Data collection and preservation Digital forensics and cyber capabilities Enforcement of judgments and awards Flexibility to buy distressed debt and NPLs Financial crime and corruption
Financial modelling
Forensic investigation and expert witnesses
Financial modelling and data analytics
Grand corruption
Global asset tracing
Litigation support
Multi-lingual staff and language software
Personal, corporate and asset intelligence
Proceeds of crime
Recoveries under civil and criminal routes
Specialist fund for high value enforcement

What our clients say...

"Grant Thornton continues to be a dominant force in the "Grant Thornton has provided an enormous resource asset recovery field, garnering five listings as Thought and global reach which has enabled the team to deal Leaders in the UK and achieves four listings across the BVI with the global mandate of the investigation with true and Cayman Islands. professionalism. There has been an unfailing display of courtesy, respect and good humour which has made Grant Thornton received the highest number of Grant Thornton a real pleasure to work with." nominations from peers, corporate counsel and other **Colette Wilkins** market sources in Who's Who Legal Asset Recovery Expert Analysis." Walkers (Cayman Islands) Who's Who Legal Expert Analysis "My firm uses Grant Thornton's contentious insolvency "Grant Thornton's asset recovery practice, stands out in professionals because they are experienced and have a the global market place as a true dedicated specialist good grasp of how to use the insolvency tool to further practice. This unique focus, and having the necessary our aim, which is the recovery of the proceeds of fraud commercial and cultural acuteness to navigate the and crimes. We have used Grant Thornton in several major challenges posed by multi-jurisdictional asset recovery, cross-border cases because they take the time to learn the practice has gained much in-depth expertise and the cultural nuances of operating cross-border and to experience and established itself over the course of the understand the goal of the insolvency in the larger frame last decade as a true leader in the field." of asset recovery." Danny Ong **Edward Davis Jr.** Rajah & Tann (Singapore) Sequor Law (Miami) "Our Fraud & Insolvency Group has worked with Grant "Grant Thornton's Insolvency and asset recovery team is in my mind one of the market leaders in cross border Thornton for over 15 years on numerous cases together, involving the BVI, Nevis, Russia, Gibraltar, Cayman, contentious insolvency. The team has fantastic bench strength and experience across the key jurisdictions, Hong Kong, Dubai, the Channel Islands and the Isle together with really valuable and often unique insight in of Man. We use them because they are leaders in the less obvious markets which can really make a difference contentious insolvency/fraud space. Always consummate in any litigation. In my experience the team excel in both professionals, with a truly global practice and outlook. strategic thinking and implementation which is crucial in Always very commercial, constantly looking for solutions. any investigation situation." Good fun to work with too."

Leading global law firm

"We have worked and continue to work with Grant Thornton on several insolvency and asset recovery matters and their interaction on those matters have been seamless and quite user friendly. Their team is very responsive and shows competent grasp of complicated issues as well as being cost effective in handling those matters"

Walid Azzam, Hadef & Partners LLC (Dubai, UAE)

Noel Campbell, HFW (Hong Kong)



Our clients have access to our people, resource and advice in time critical cases

Saad Investments Company Limited – contentious multi-jurisdiction winding up

- Appointed liquidators to this Cayman Islands registered investment vehicle, amongst other entities in the Saad Group
- The appointment followed allegations of fraud, the issuing of freezing orders and defaults on billions of dollars of facilities with the world's leading financial institutions
- The appointment involved global investigations and offensive and defensive litigation
- To reconstruct records with an asset realisation strategy involving more than 15 jurisdictions
- Defending a multi-billion dollar claim following allegations of a US\$9.2 billion fraud against the former director and over 40 companies linked to the Saad Group, including Saad Investments
- Protecting value for the holders of \$3.5 billion in direct creditor claims mainly originating from a large syndicated bank facility
- Asset recoveries and the proceeds of litigation are expected to exceed \$1 billion.

Stanford International Bank

- Appointed as liquidators of Stanford International Bank, including the forensic review of Bank of Antigua, a domestic Antiguan bank
- Obtained recognition of the liquidation in the UK, United States, Switzerland and Canada and enforced bank claims against assets in Columbia, Venezuela, Panama, Switzerland, UK and Canada
- Pursuing multi-billion dollar damages actions against entities and service providers for aiding and abetting fraud. The engagement involves major litigation with US Department of Justice, contesting criminal freezing orders over assets in excess of US \$360 million in Canada, UK and Switzerland.

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Madoff Securities International Limited (MSIL)

- Appointed liquidators of Madoff Securities International Limited following the collapse of the US related company, Bernard L Madoff Investment Securities, due to a Ponzi scheme fraud estimated by US prosecutors at \$68.4 billion
- Our appointment involved taking control of considerable amounts of electronic and physical data which was used to ascertain MSIL's involvement in the Ponzi scheme
- Interviews were conducted with connected parties and directors as well as meetings with the Serious Fraud Office, FBI, the City of London Fraud Squad, the Serious Organised Crime Agency and the Financial Services Authority, amongst others. This ensured evidence was preserved to enable prosecutors to bring claims for recovery of monies for the Ponzi scheme victims.

Boris Berezovsky (deceased estate in bankruptcy)

- Appointed Trustees in Bankruptcy (formerly receivers and administrators) of the deceased estate of the Russian 'Oligarch' Boris Berezovsky
- To identify and realise the assets of the deceased estate and investigate the liability position
- To identify and recover assets worth in excess of £130 million
- Identified potential further assets located in the UK, France, Russia and Offshore Financial Centres with an estimated value of over £200 million
- Defending as Trustees unsecured creditor claims exceeding £320 million, in addition to several high value legal proceedings brought by creditors worth over £230 million.

Our dedicated onshore, midshore and offshore businesses work collaboratively and often take joint cross- border appointments





Our international member firms work towards one agreed set of principles, especially for offshore assignments

ICP Strategic Credit Income Mutual Fund Limited

- A hedge fund liquidation involving residential mortgage backed securities following an SEC investigation
- Required to rebuild the complex accounting records, as a result we identified a variety of potential claims against service providers and financial institutions
- Successfully sought cross border recognition of our appointment in the US (using Chapter 15) enabling us to secure valuable information from a number of parties in the US, prior to selecting which claims should be pursued.

China Fisheries – Hong Kong appointment with multi-jurisdictional assets

- Appointed Monitoring Accountant of CFGL, a Hong Kong based, Singapore listed company with cUS\$700 million of financial creditors and its key asset based in Peru
- To oversee all trading activity of CFGL
- To provide weekly reporting to CFGL's banking syndicate
- Reviewed all proposed business changes and disposals including the proposed sale of CFGL's key assets in Peru
- Using our Global network in Hong Kong, Peru, China, Australia and the UK ensured the necessary resources were available in the relevant locations
- An effective 'on-the-ground' review role
- Delivering a seamless service between teams in different time zones ensured progress on a nearly 24 hour basis.

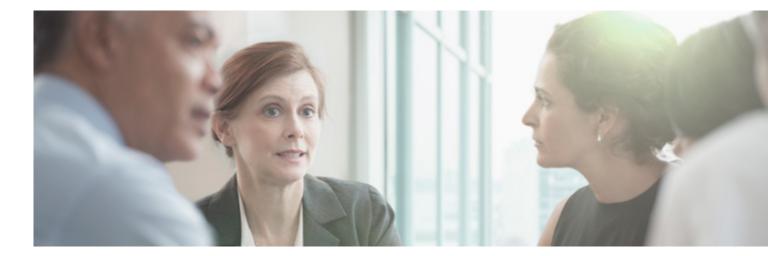
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CL Financial Limited - Appointment from Trinidad & Tobago government

- Grant Thornton partners from our Cayman Islands and BVI offices Appointed
 Court Appointed Liquidators over CL Financial Limited
- Trinidad and Tobago government quoted as saying they were seeking to protect the interest of taxpayers who had originally provided TT\$23 billion dollars (\$3.4 billion) to bail out the company
- To control over 80 subsidiaries covering over US\$375 million in assets ranging from hotels, insurance and real estate development interests to marine services
- CL Financial Limited, whilst primarily based within Trinidad & Tobago, has assets in Scotland, Central Europe, the Middle East as well as other assets within the Caribbean
- Broad cross-border insolvency expertise used in order to be able to properly investigate, control and understand the group
- Working closely with the key stakeholders in the liquidation and the petitioning creditor, the Government of the Republic of Trinidad and Tobago, to ensure they are kept abreast of all developments in the case.

Corruption Investigation

- Appointed investigator and asset recovery specialist to assist a young government with the investigation of corruption committed by the previous regime
- Required us to demonstrate an in-depth understanding of cultural issues and behaviours
- Working closely with advisors, we were able to identify areas of misappropriation and to agree recovery strategies across multiplejurisdictions including Indian Ocean, Singapore, Malaysia and the UK.



Grand Corruption Mandate in Liberia

- Grant Thornton UK LLP has an on-going engagement to assist the Government in its fight against corruption
- Entrusted to investigate and recover all misappropriated state owned assets, where the assets have been dissipated outside of the jurisdiction
- The Government estimates that there has been misappropriation of assets in the region of US\$5 billion
- Multi-skilled teams deployed in-country, at very short notice, comprising forensic, asset recovery, corporate intelligence and digital forensic experts
- The engagement to-date has identified a number of significant asset recovery claims which, if successful, will return significant value to the people of the Republic of Liberia
- Our work has helped strengthen the Government's approach to investigating allegations of corruption, provided beneficial training to local enforcement agencies and helped to restore trust and integrity in Liberia.

Asset recovery from Brazilian grand corruption – Liquidation appointments

- Grant Thornton UK and BVI partners appointed joint liquidator over three companies
- Paulo Maluf, the mayor of Sao Paulo from 1993 1997. was involved in endemic corruption, specifically with regards to substantial construction contracts of over \$600 million in Sao Paulo
- Over \$170 million was transferred through a complex web of unit trust structures in Jersey owned by BVI companies. The money was then reinvested into Brazil in shares of his family company
- The municipality of Sao Paulo brought corruption proceedings against Maluf and obtained a judgment from the Royal Court of Jersey in 2012, the amount of approximately \$10.5 million, plus interest and costs taking it to approximately \$32.9 million
- Identified claims of over \$100 million which we are pursuing in Brazil and the BVI
- Realised \$13 million of cash which had been frozen in the Channel Islands for over 20 years and distributed a significant dividend to the creditors within a year of our appointment.

Corruption investigation - South Africa forensic audit

- State-owned electricity utility Eskom required a forensic audit, following a board-initiated probe into the operational and financial underperformance of the organisation
- The "fact finding" investigation was launched in the wake of four senior executives being suspended to allow for an "unfettered" investigation to ascertain the causes of the near collapse of the organisation
- Following reporting to the Minister for the Department of Public Enterprises, the board agreed to implement recommendations that related to the operational and financial turnaround of the struggling utility
- Our forensic accountants focused on understanding the causes for the financial weaknesses. All procurement practices were scrutinized in this company that spends \$15 billion a year
- Targeted enquiries were made into contracts and transactions with red flags, including major coal procurement, diesel supplies, major capex initiatives and opex spend over the past five years. The work also required interviews with the suspended board members
- The investigation has been described as a seminal piece of work in South Africa. It was the first significant probe into matters of state capture in the period leading up to a regime change three years later.

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Key global contacts

Global Head of Recovery and Reorganisation



Hugh Dickson Cayman Islands T +1 34 5769 7203 E hugh.dickson@uk.gt.com

Offshore Delivery Leader and Practice Leader, Insolvency and asset recovery



Kevin Hellard United Kingdom T +44 (0)20 7865 2478 E kevin.hellard@uk.gt.com

Head of Forensic Investigation Services and Co-lead for the Global practice



Will Davies United Kingdom T +44 (0)20 7865 2545 E will.h.davies@uk.gt.com

We have 700+ offices, below is a selection of our key offshore delivery contacts.

Antigua, St Kitts & Nevis

Charles Walwyn E charles.walwyn@ag.gt.com

Barbados Jefferson Hunte E jefferson.e.hunte@bb.gt.com

British Virgin Islands

David Bennett E david.bennett@hk.gt.com

Cayman Islands Margot MacInnis E margot.macinnis@uk.gt.com

Cyprus

Stephen Michaelides E stephen.michaelides@cy.gt.com

Gibraltar

Freddie White E freddie.white@gi.gt.com

Guernsey

Jamie Toynton E jamie.toynton@gt-ci.com

Hong Kong Mat Ng E mat.ng@hk.gt.com

Isle of Man

Dennis Mcgurgan E dennis.mcgurgan@im.gt.com

Jersey Alan Roberts E alan.roberts@gt-ci.com

Liechtenstein

Olivier Kunzler E olivier.kuenzler@ch.gt.com

Malta

Mark Bugeja E mark.bugeja@mt.gt.com

Mauritius Sattar Abdoula E sattar.abdoula@mu.gt.com

Panama Hugh Dickson E hugh.dickson@uk.gt.com

Seychelles

Mariam Rajabally E mariam.rajabally@mu.gt.com

Singapore

Rajagopalan Seshadri E rajagopalan.seshadri@sg.gt.com

St Lucia Anthony Atkinson E anthony.atkinson@lc.gt.com

St Vincent & The Grenadines

Floyd Patterson E floyd.patterson@lc.gt.com

Switzerland

Sebastian Neufang E sebastian.neufang@ch.gt.com

Turks and Caicos Islands

Nick Haywood E nick.haywood@tc.gt.com

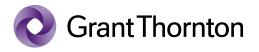
United Arab Emirates

Lisa Wasonga E lisa.wasonga@ae.gt.com

United Kingdom

Mike Saville E mike.saville@uk.gt.com

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